

UNCERTAINTY

is correlated with *work pressure, anxiety, and depression*¹

In the US alone that's...²



1 in 3 workers affected



a 35% decrease in productivity



\$210.5 billion lost a year

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NAVIGATING UNCERTAINTY

How Leaders Can Create Safety

Communicate Transparently

Provide **regular updates** to employees, even when all answers aren't available. Transparency demonstrates that leaders are aware of the uncertainty and are actively working to address it. Be **honest about what is known and unknown** to build trust.^{3,4}

Clarify Roles and Goals

Set **clear expectations** for roles, responsibilities, and goals to help teams maintain focus and stability. Ambiguity in job roles can amplify stress during uncertain times. **Break down complex tasks** into manageable steps with clear milestones.⁴

Shift Uncertainty to Opportunity

Encourage teams to experiment with new approaches and view uncertainty as **a chance to innovate**. Emphasize **learning from mistakes** and adjusting quickly to change. Highlight lessons from experiments, to build **resilience and innovation**.³

Foster Connection and Belonging

Recognize and **celebrate team efforts**, no matter how small. Acknowledgment can boost morale and motivation during periods of change. Encourage **team-building activities** or regular check-ins to maintain a sense of belonging and connection. Collaboration combats isolation and reinforces a support network.⁴

References:

- <https://pmc.ncbi.nlm.nih.gov/articles/PMC11073527/>
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